

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: MI-514 - Battle Creek/Calhoun County CoC

1A-2. Collaborative Applicant Name: United Way of South Central Michigan

1A-3. CoC Designation: CA

1A-4. HMIS Lead: United Way of South Central Michigan

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	No	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes	No	Yes
9.	Law Enforcement	Yes	Yes	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	No	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.				
35.				

By selecting "other" you must identify what "other" is.

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

To address the needs of underserved communities, particularly Black and Brown populations who are overrepresented in homelessness, our CoC employs a multi-faceted approach focused on equity, accessibility, and culturally competent services.

We prioritize data-driven decision-making by continuously reviewing demographic data on homelessness to identify disparities and trends. This allows us to design interventions that directly address the unique barriers faced by communities of color, such as racial discrimination in housing markets, systemic inequities in income and employment, and access to services.

Our CoC has established partnerships with organizations that specifically serve Black and Brown communities. This includes collaborating with culturally competent service providers who understand the unique challenges these groups face. We provide training to staff across the continuum on implicit bias, cultural humility, and trauma-informed care, ensuring that our response to homelessness is inclusive and responsive to the needs of people of color.

We also focus on increasing access to housing resources by addressing systemic barriers. This includes working to reduce evictions through legal aid support and ensuring rapid rehousing efforts target those most at risk, often disproportionately affecting Black and Brown individuals. By working with landlords and property managers, we foster more inclusive housing practices and reduce discriminatory behaviors.

Finally, we engage community leaders and those with lived experience from Black and Brown communities in our decision-making processes to ensure the voices of those most impacted are at the forefront of solutions. This helps create trust, reduce barriers to access, and improve outcomes for underserved populations.

Our comprehensive strategy aims to address not only the immediate housing needs but also the systemic inequities that contribute to homelessness among these marginalized groups.

1B-2.	Open Invitation for New Members.	
NOFO Section V.B.1.a.(2)		
Describe in the field below how your CoC:		
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;	
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).	

(limit 2,500 characters)

1. The CoC actively seeks new or existing organizations to be members of the CoC. Participants are sought using network referrals, through the process of identifying service gaps, through Homeless Coalition (HC); interagency group that holds public meetings; Housing Solutions Board(HSB), governing body outreach, emergency shelters, day shelters, HARA, and drop-in center. Invitations are also publicly communicated at meetings/workgroups, through the website and listserv. Individuals with lived experience of homelessness also participate on both our HC and HSB. All members of the CoC also help to identify new members.

2. The CoC ensures effective communication for those with disabilities by maintaining all CoC policy, grant documentation and meeting minutes (HSB and Coordinated Entry System (CES)) in accessible electronic formats. The CoC partners with Disability Network of Southwest Michigan and has regular training on the services offered and how best to serve individuals with disabilities, including CoC members and clients. From this training, the CoC provides one-on-one support for anyone with a disability who wishes to be a new member of the CoC. In support, the CoC provides both in-person (in accessible locations) and remote/online options in various meetings, trainings, and community activities.

3. The CoC has partnered with Burma Center (Burmese residents), VOCES(serving Latinx residents), the Urban League, Truth Racial Healing & Transformation Battle Creek(TRHT), and BC Pride to meet the diverse needs of people experiencing homelessness in the county. In addition, the CoC has partnered with the multiple agencies along with the above-mentioned community nonprofit agencies, as well as BIPOC individuals with lived experience to participate in the CoC Equitable Results Team (CERT). CERT is a statewide effort to address racial and LGBTQ+ disparities and strengthen equitable practices and local and state action plans to improve equitable service delivery throughout our CoC and the state. This includes listening sessions among BIPOC individuals with lived experience, data collection analysis, systems mapping, and has solicited champions from Battle Creek community development, community nonprofit organizations, HARA, emergency shelter, and HSB leadership.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1.CoC solicits/considers opinions to form a countywide strategy from a broad array of organizations/individuals with knowledge of homelessness or an interest thereof via marketing, trainings, personal invitations, surveys and social media. CoC facilitates local trainings as well as participates in peer organization meetings, trainings/workshops, including DV coalitions, affordable housing groups, substance abuse coalitions, landlords’ lunch and learns, early childhood/youth education groups, food scarcity coalitions, crisis response consortiums, and more. CoC Housing Solutions Board (HSB) strengthens diversity through membership and includes formerly homeless, SAFE Place (DV), Summit Pointe (CMH), The Haven (emergency shelter), BC Shelter (emergency shelter), Battle Creek Housing Commission (PHA), Legal Services, United Way, Michigan Works! (employment), Neighborhoods Inc (CE and housing dev), VA, SHARE Center (drop-in/day center). Surveys are annually collected at the Homeless Health Fair where 500+ individuals/youth/families are served. Surveys are also collected within our direct service agencies for continuous improvement. CoC continues to support a CoC Equitable Results Team (CERT), led by the CE, which is focused on promoting racial equity, ensuring equitable access to services, and identifying and removing systemic barriers at the local and state level, partnering with BIPOC-led agencies and individuals experiencing homelessness/recently homeless.

2.CoC communicates information at monthly public meetings and workgroups; times and locations are shared via email, announced in weekly listserv (550 subscribers), and Minutes are posted on website. CoC invites community updates/feedback and provides monthly presentations/trainings at public monthly Homeless Coalition (HC) meetings.

3.CoC ensures effective communication for those with disabilities by maintaining all CoC policy, grant documentation, meeting notices and minutes (HSB/HC) in accessible electronic formats, .

4.CoC considers information gathered at public meetings to address improvements/new approaches to preventing/ending homelessness via monthly sharing with the HSB and HC. Agencies leading efforts are encouraged to give presentations on their work to the HSB and HC. CoC publicly reports monthly on data to improve services/protocols, increase data quality, identify gaps, and create service action plans through collaboration with agency partnerships.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

(limit 2,500 characters)

1.CoC notified the public that it was accepting project proposals through a listserv announcement, monthly meetings, and web/social media postings, encouraging all agencies to apply. The transparent process was communicated to the public during these meetings and announcements that the program was competitive and all agencies were welcome to apply even if not previously CoC funded. New agencies were encouraged to apply through personal outreach and process guidance from CoC Director.

2.For application process, a standardized local application form (LAF) was required for all agencies, new and returning, to apply. LAF application requests data, 501c3 status, financials, org history, project description, and more. LAF and associated timelines were publicly posted on website and discussed at monthly public and workgroup meetings. In accordance with the HUD timeline, agency applications in e-snaps were required to be completed within 4 weeks after LAF, prior to final LAF determination. CoC Director supported all agencies as they entered their project applications in e-snaps in preparation for board presentations.

3.LAFs were reviewed independently by a review committee made of some Housing Solutions Board (HSB) non-competing members who determined eligibility and project alignment with local priorities and local plan to end homelessness, using a standardized 200-pt rubric. The Rubric was first approved by HSB on July 21, 2023 and reapproved in 2024, shared with CoC organizations, and posted to listserv/website prior to final LAF submittal, and prior to ranking. The CoC offered applicants a question-and-answer session with the review committee. At a special HSB meeting, review committee members' recommendations were reviewed and final project rankings were . The highest-ranking projects were then positioned into Tier 1 and Tier 2 for final application to HUD, based on overall LAF score, local priorities, and ability to straddle tiers.

4.To accommodate those with disabilities, HUD Competition announcement and all materials are posted electronically on website, sent via listserv, posted on social media and discussed at monthly public meetings. Applications and materials can be downloaded as pdf from website.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC’s geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Nonexistent
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Nonexistent
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	Yes
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	Yes

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

CoC works closely with youth education providers, SEA, LEA, and Eaton RESA to support families, children, and youth experiencing homelessness. 1) Youth education providers: CoC has a formal partnership (including MOU) with Community Action (Head Start, Early Childhood Ed, child care), who is a member of the Homeless Coalition. CoC attends the Early Childhood Ed Collaborative workgroup meetings to collaborate on prevention and rapid rehousing strategies to mitigate trauma on children/families and assist them with opportunities for housing stabilization and provide resources. 2) SEA partnership: CoC works directly with SEA and meets with them several times a year to discuss strategy and opportunities for improvement. 3) LEA partnership: LEA works with CoC on a regular basis providing guidance, strategy and policy recommendations to the CoC Housing Solutions Board. The LEA McKinney-Vento Liaison is a voting member of the CoC Housing Solutions Board, which is responsible for oversight, policy, and governance. Board membership also allows for close cooperation with direct service providers serving families with children experiencing homelessness. CoC works closely with LEA McKinney Vento Liaison and individual school homeless specialists to support youth and families to receive services and referrals.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

Children/youth experiencing homelessness face unique challenges accessing and succeeding in school. The McKinney-Vento (MK-V) Homeless Assistance Act, reauthorized in 2015 by Title IX, Part A of the Every Student Succeeds Act establishes the definition of homeless which is required to be used by U.S. public schools, and the educational rights to which children/youth experiencing homelessness are entitled. Eaton RESA, the new Local Education Agency (LEA) for Calhoun County, identifies all homeless children/youth through school outreach by homeless school liaisons and in partnership with local agencies and organizations that may interact with families and children/youth experiencing homelessness. LEA places additional focus on specific subgroups including preschool-aged children, unaccompanied homeless youth, out-of school youth, and migrant children/youth. MK-V informational forms/booklets are included in enrollment packets, posters are placed schools where students/families can access the information, packets are provided to emergency and DV shelters for clients, and forms/letters are provided to families at parent/teacher conferences. LEA removes barriers to enrollment for homeless students through transportation arrangements and School Nutrition Program (Free breakfast/lunch program). LEA maintains all homeless students in their school of origin as families desire and if in their best interest. LEA provides homeless students all educational services for which they are eligible. LEA informs all parents/guardians of homeless children/youth of educational opportunities available to their children and opportunities to participate in their children’s education. Included are school programs/activities, before/after school programs, summer school, gifted/talented programs, and extra-curricular offerings. LEA informs all unaccompanied homeless youth of the educational and related opportunities available to them. Community Action Agency (CAA) is an active referral partner from the LEA to CES and informs families of supports/services available. CAA educational programs are also shared at community partnership meetings, through agency presentations, on their website and Facebook page. Additionally, a Family Housing Case Manager is available through a local drop-in/day center to partner with LEA on Coordinated Entry for families with children/youth experiencing homelessness.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

	MOU/MOA	Other Formal Agreement
1. Birth to 3 years	Yes	No
2. Child Care and Development Fund	Yes	No
3. Early Childhood Providers	Yes	No
4. Early Head Start	Yes	No
5. Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	No
6. Head Start	Yes	No
7. Healthy Start	Yes	No
8. Public Pre-K	Yes	No

9.	Tribal Home Visiting Program	Yes	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking–Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	Yes
2.	State Sexual Assault Coalitions	Yes
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.		

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1.The CoC collaborates with both S.A.F.E. Place (SP), serving survivors of domestic/dating violence and sex trafficking, and Sexual Assault Services (SAS), serving survivors of sexual assault. Both SP and SAS are members of the Michigan Coalition to End Domestic and Sexual Violence (MCEDSV) which supports direct service agencies and partnerships across the state of Michigan and informs policy. SP has a seat on the Housing Solutions Board (HSB), the governing body for the CoC. SP provides regular input/training to the HSB to ensure CoC/ESG policies and Written Service Standards are in full compliance with federal VAWA policy (reauthorized by Congress in 2022). The CoC and SP also work closely with Michigan State Housing Development Authority to update/maintain state and local DV/SA policies and procedures, including emergency transfers.

2.SP and SAS have a strong partnership with the CoC, delivering regular education to 52+ CoC partner agencies, including Coordinated Entry (CE) participants, and the Housing Assessment and Resource Agency (HARA). SP and SAS provide community education and training to service providers, agencies, and businesses free of charge with the goal of educating the community on ways to support survivors of domestic violence, sexual assault, sex trafficking, and stalking from a trauma-informed, collaborative approach. This includes CoC public meetings, CoC workgroups, and technical assistance to the HARA, emergency shelters, drop-in/day center and other partners. This education ensures the CoC/CE operates all housing and services in a trauma-informed, person-centered perspective which honors all survivors. CoC/CES participating organizations are provided with information and printed materials to distribute should CoC members encounter survivors of domestic violence, dating violence, sexual assault, and stalking in their work. SP and SAS both have 24-hour hotlines for survivors to always have access to support and services. In addition, SP provides TH/RRH housing to DV and sex trafficking survivors and also works closely with referrals CE and the HARA for client housing services. SP also engages in Community Outreach Days, targeting various types of agencies and businesses to provide informational materials and offer follow-up trainings.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

	Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1.Coordinated Entry System (CES) agencies, including S.A.F.E. Place (SP), the Calhoun County Community Mental Health Authority (CMH), Sexual Assault Services (SAS), and others follow all federal/state guidelines to coordinate domestic violence (DV) services for our CoC, primarily led by SP, who provides survivor-centered shelter, legal advocacy, counseling, case management assistance, and TH/RRH project, with strong access to community resources and referrals. Each agency has stringent safety and confidentiality policies and procedures in place to protect survivors and their families to the greatest extent possible. SP and CoC place a strong emphasis on ensuring CES agencies follow protocols to protect safety and confidentiality at all times. SP provides services in a secure, locked facility that has cameras around the exterior and all entry points. All SP staff are trained to provide safety planning assistance to clients while onsite and when seeking assistance. SP created an informational booklet that outlines DV safety planning options that is distributed throughout Calhoun County. SP/CMH/CE follow consistent planning protocols and procedures to provide resources and referrals for survivors from a trauma-informed, client-centered approach. With proper release of information, agencies in the CoC collaborate to support survivors experiencing homelessness in accessing services from a safety mindset and they work with survivors to identify safe housing options. Planning protocols are usually conducted while in-shelter at SP and may include, but are not limited to: individualized safety plans, resource contact lists, case management referrals, and assistance in working with landlords, as desired.

2.SP/CMH/CE follow all VOCA, VAWA, and FVPSA confidentiality requirements and information regarding survivors is only released if a law or court order mandates so or the survivor has signed a time-limited Release of Information for both the referring agency and receiving agency - before any info is shared. Additionally, SP does not use HMIS and instead uses a HUD comparable database to protect survivor confidentiality. The CES does use HMIS, but has the ability to add anonymous clients and/or lock client files in HMIS to protect all survivor information and case notes as confidential to the CE only.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.			

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below:	
1.	whether your CoC's written policies and procedures include an emergency transfer plan;
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
3.	what your CoC requires households to do to request emergency transfers; and
4.	what your CoC does in response to households requesting emergency transfers.

(limit 2,500 characters)

1. CoCs written policies including the Written Service Standards and Coordinated Entry System (CES) policies include an emergency transfer plan.
2. The emergency transfer plan is shared during intake regardless of survivor status, specifically that agencies will assist survivors if they need DV emergency transfer assistance. Care is taken throughout the intake process to ensure that all clients are aware of DV policies, regardless of whether clients disclose survivor status. Clients are made aware during the housing process that DV disclosure is optional, and DV services are available if desired. Clients may seek services at any agency through our “no wrong door” approach to ending homelessness. Agencies provide referrals CE to begin client-led housing process. In addition to direct intake, staff come onsite to emergency shelters bi-weekly to assist clients with accessing CE. Agencies follow all confidentiality guidelines. Advocates work closely with DV survivors/their families, including those accessing services through CES, to understand that help is available to explore alternate options like emergency transfers should they be unsafe at their current location or in the geographic area due to DV. SAFE Place (DV) offers referrals/advocacy to quickly assist survivors with relocation to other jurisdictions.
3. To request emergency transfer, the tenant shall notify CoC project’s management office and submit a written request for a transfer to the CoC project’s case manager or housing coordinator. CoC project will keep confidential any information about the request and emergency transfer, unless the tenant gives the CoC project written permission to release the information. CoC project will act as quickly as possible to validate eligibility, approve, and move a tenant who is a victim of domestic violence, dating violence, sexual assault, or stalking to another unit, subject to availability and safety of a unit. If CoC project has no safe and available units for which a tenant is eligible, CoC project will assist the tenant in identifying other housing options.
4. The CoC project will act as quickly as possible to validate eligibility, approve, and move a tenant who is a survivor of domestic violence, dating violence, sexual assault, or stalking to another unit, subject to availability and safety of a unit. If tCoC project has no safe and available units for which a tenant is eligible, CoC project will assist the tenant in identifying other housing options

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

Coordinated Entry System (CES) agencies, like S.A.F.E. Place (SP), Summit Pointe (CMH), Sexual Assault Services (SAS), Coordinated Entry (CE), and others follow all federal/state guidelines to coordinate domestic violence (DV) services for our CoC, primarily led by SP, who provides survivor-centered shelter, legal advocacy, counseling and case management assistance with accessing community resources and referrals. To ensure survivors of domestic violence, dating violence, sexual assault, or stalking have equal access to all of the housing and services available within the CoC's geographic area, CES agencies increase and share training/education by attending Homeless Coalition meetings, serving on Housing Solutions Board, sharing educational materials during CoC public meetings, providing training through case manager work groups, advertising services on countywide referral phone trees/websites, peer advocates and community coalitions. Housing case managers and survivor resource advocates maintain real-time referral information for agencies across CoC with individualized support to clients. This includes CE providing housing assistance onsite at SP to reduce barriers in access such as transportation and childcare and to provide a safe, secure environment for survivors to begin the housing process. SP/CE provides transportation vouchers and bus tickets to survivors to access community resources and other housing services. SP also provides referrals to the SHARE Center (drop-in/day center) for assistance in obtaining birth certificates and state identification to increase survivors' ability to access housing.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures survivors receive safe housing and services by:

1.	identifying barriers specific to survivors; and
2.	working to remove those barriers.

(limit 2,500 characters)

1. Some systemic DV barriers that are being proactively addressed within CoC to safely house survivors include A) frequent training/education on recognizing/responding to various types of intimate partner abuse (physical, emotional, financial, etc) while utilizing a trauma-centered and survivor-led approach,
2. The CoC is working closely with landlords to provide immediate referral for safe housing access, addressing housing affordability, and support for survivors to break leases without creating evictions, C) participating on boards to influence policy that encourages confidential disclosure and provides safe avenues for resources, D) providing master's level counseling by SP, CMH, and SAS to expedite expert mental health support, and E) dedicating and prioritizing TH/RRH/PH housing programs in parallel with addressing barriers like income, employment, state ID, birth records and social security.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:

	1. how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;	
	2. how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;	
	3. your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and	
	4. your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.	

(limit 2,500 characters)

1.The CoC has a strong partnership with BC Pride, LGBTQ+ advocacy organization, meets with them regularly, and partners on emergency plans. This year, BC Pride and CoC sponsored a countywide LGBTQ+ 8 part training series free to all. All shelters have received Mental Health First Aid and Trauma Informed Care training from the Community Mental Health Authority. Non-Discrimination Policy and Written Service Standards for MI514 CoC have been formally approved by the Housing Solutions Board (HSB) and all CE agencies within our CoC (updated 2023). HSB has direct service agencies, funders, city leaders and individuals with lived experience, who receive regular feedback from stakeholders through agency surveys and direct communication. Policies are maintained on our public website.

2.CoC has assisted providers with project-level anti-discrimination policies through HSB reviews where all grantee executive directors are members and through the countywide Homeless Coalition (HC). Multiple trainings are provided to the HC throughout the year to educate on federal, state, CoC policy, provide insights on the unique needs of diverse populations, and build a community of inclusion that is free from discrimination. Detailed information was provided to HSB and HC on HUD’s Final Rule addressing Equal Access. Several CoC agencies – BC Pride (LGBTQ+), SAFE Place (DV), Summit Pointe (community mental health), Legal Services, and Carewell Services (seniors)– offer nondiscrimination trainings by request.

3.CoC policy prohibits housing discrimination based on race, color, religion, sex, national origin, familial status, disability and includes sexual orientation, gender identity and other protected classes. Project nondiscrimination policies are evaluated to ensure compliance with CoC, state, and federal policies through the HSB. Through CE agencies, policy is given to project clients, who sign off on a form indicating that they received the policy, understand it and know how to file a complaint if necessary. The signed form goes into each client’s file. A grievance process is a right and is supported by all CoC agencies.

4.Grievances due to noncompliance may be escalated to HSB, Fair Housing Center of Southwest Michigan, Legal Services of South Central Michigan or Urban League. HSB/agencies work closely with client(s) and housing agency to determine noncompliance and work to mediate a solution.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Battle Creek Housing Commission		No	Yes
Albion Housing Commission		Yes-Both	No

You must enter information for at least 1 row in question 1C-7.

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	
	Describe in the field below:	
	1. steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
	2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,500 characters)

1. The CoC works with the PHAs that serve our geographic area on a continuing basis. Albion Housing Commission (AHC) adopted a homeless admission preference on January 24, 2019 and has re-committed every year. AHC is a member of the Homeless Coalition (HC). Battle Creek Housing Commission (BCHC) has stated that they will continue to promote their housing to the CoC, however, due to the size of their waiting lists and the uniform application of eligibility criteria, they do not deem it necessary to adopt a specific homeless preference at this time. BCHC indicated they are open to doing so in the future. However, BCHC has formally agreed to support a Moving On strategy with PSH. The BCHC is a member of the Housing Solutions Board. BCHC is also a member of the HC.
2. n/a

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	
	Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:	

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	
	In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:	

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	No
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	No

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	5
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	5
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.
 Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

1. CoC CES commits CoC agencies to using a Housing First Approach that does not require service participation or any preconditions of program participants. This includes agencies providing emergency shelter and transitional housing and prioritizing rapid placement and stabilization in permanent housing. Each year, projects are submitted through a local application form (LAF) during the grant competition process, and then evaluated and audited by the Housing Solutions Board (HSB). Once all projects have been evaluated, the HSB prioritizes the projects and votes on order of the HUD submittal into Tier 1 and Tier 2.
2. The LAF includes a standardized rubric which measures agency’s demonstrated commitment and written policy for Housing First. One of the factors on the rubric is a “go/no-go” metric, such that agencies that do not commit to pursuing Housing First are disqualified from applying further. Other factors and performance indicators include agency analysis of policy to determine whether and how many current barriers to entry, agency review of policy related to referrals for rapid rehousing, permanent supportive housing, healthcare, and mental healthcare services, review of HUD performance metrics over the past year, review of any grievances filed with HSB over the past year, the number of beds for special populations, and participation status in local Interagency Services Team meetings, Homeless Coalition meetings, and local trainings.
3. Outside of the HUD CoC competition process, all HUD-affiliated agencies have adopted the MI514 Written Service Standards, which includes a Housing First model. The Written Service Standards were approved by the HSB in 2023. The HSB regularly reviews policies, including Housing First, with all member agencies, which includes all of the HUD-affiliated agencies. A grievance process is a right to all individuals and families participating in housing services throughout the CoC. Grievances may be escalated to the HSB, Fair Housing Center of Southwest Michigan, Legal Services of South Central Michigan, and/or Urban League for mediation as needed. Agencies with a record of noncompliance with Housing First may be at risk of losing funding.
4. The CoC continues to promote housing first in all programs and service beyond those supported by HUD/MSHDA resources.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.
	NOFO Section V.B.1.j.

Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

CoC utilizes Street Outreach Specialists (SOS) under the local Emergency Solutions Grant through emergency shelter (Haven), which conducts street outreach in partnership with local law enforcement and SOS at Integrated Services of Kalamazoo (CMH), a collaborative partnership under the MDHHS PATH grant program. SOS builds trust with homeless who are least likely to request assistance and give support that is personally tailored. Haven SOS is a formerly homeless person, has relationships with the homeless community, and is trained on how to work with sub-populations including LGBTQ, youth, Vets, mentally ill and substance abuse. CoC created a resource card for homeless which is handed out by SOS and law enforcement. Disability Network partners with the CoC, helping to provide services. Haven started a support group for LGBTQ+. Drop-in/day center has Vets support group and mental health groups where educational material and mental health therapeutic activities are provided. Staff explain benefits of assistance and assure that support is available to all.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

	Your CoC's Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	Yes
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	Yes
3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	Yes	Yes
4.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.I.	

	HIC Longitudinal HMIS Data	2023	2024
Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	6	29

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. CoC partner agencies and case managers work closely with staff at local healthcare agencies, including CMH, First Step Psychiatric Urgent Care, Bronson Hospital, Oaklawn Hospital, Albion Healthcare Alliance, local VA Medical Center, local paramedics, Calhoun County Public Health Department, Substance Abuse Council, Grace Health FQHC, and local MDHHS, to provide timely healthcare services, to individuals and families experiencing homelessness. Services include, but are not limited to: crisis treatment and ongoing treatment for substance use disorder, mental health, physical health, vaccinations (like Covid, Hepatitis, Flu, etc.), and health education.

2. CoC has worked closely with the Calhoun County CMH, Kalamazoo CMH, SHARE Center (mental health drop-in/homeless day center), Neighborhoods Inc. of Battle Creek (Coordinated Entry (CE)), and local MDHHS to ensure SSI/SSDI Outreach Access and Recovery (SOAR) is immediately accessible to individuals and families experiencing homelessness. All 5 agencies have SOAR-certified program staff to assist with the SSI/SSDI process. In addition, CoC supports local agencies who work with those experiencing homelessness to assist individuals to obtain/keep Medicaid and other benefits through close partnership with SOAR agencies

ID-7.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:	
1.	respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1. CoC collaborates closely with state and local public health officials to create policies and procedures surrounding infectious disease outbreaks. A primary procedure that the CoC has developed is to actively participate in local healthcare emergency response teams, including Calhoun County Joint Operations Center (JOC) and Calhoun County Response Consortium (CCRC). CCRC was focused on emergency response for highly vulnerable populations, including those experiencing homelessness, at the multi-agency direct service level. CoC inclusion in both groups has allowed us to provide a clear and consistent message from CoC to partner organizations. CoC has worked closely with all Coordinated Entry (CE) Access Points to ensure policies and procedures were established for disease outbreak, based on specific needs of their specific organizations, in alignment with MDHHS and local CCPHD guidelines. These processes have now been established for long-term use in the event that future infectious disease outbreaks are identified.
2. To prevent/mitigate infectious disease outbreaks among people experiencing homelessness, our CE access points have partnered closely with MDHHS/CCPHD to develop procedures for free onsite testing for staff and clients (both weekly and at intake). The CoC and CE access points are in constant communication with one another and partner agencies regarding new/updated policies around staff testing, quarantining, client facing policies, and more. This practice is well established and lays the groundwork for collaboration during future infectious disease outbreaks.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC:	
1.	effectively shared information related to public health measures and homelessness; and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1.The CoC has effectively equipped direct service providers and Coordinated Entry (CE) access points to prevent/limit infectious disease by regularly sharing key information and best practices related to public health measures and homelessness. CoC actively participates in Joint Operations Command (JOC) meetings with CCPHD, county emergency management teams, city/county officials, and agencies from all service sectors, to maintain alignment and disseminate updates on CDC guidance, MDHHS guidance, recommended safety measures, local restrictions, overall community impact, hospitalization and vaccination rates.

2.The CoC has facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter/housing providers are equipped to prevent or limit infectious disease outbreaks among program participants. CoC CE access points partner closely with MDHHS/CCPHD to develop procedures for free onsite testing for staff and clients (both weekly and at intake). CoC and CE access points are in constant communication with one another and partner agencies regarding new/updated policies around staff testing, quarantining, client facing policies, and more. Executive directors from CoC CE access points (local day and overnight shelters) meet monthly to share best practices and coordinate overlap of services, including ongoing discussions regarding infectious disease prevention and mitigation. Street Outreach team has been trained by CCPHD to teach and encourage unsheltered homeless to receive vaccinations, including Covid-19, flu, and more.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	

Describe in the field below how your CoC's coordinated entry system:

1.	can serve everybody regardless of where they are located within your CoC's geographic area;
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;
3.	collects personal information in a trauma-informed way; and
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)

1. The CoCs Coordinated Entry System (CES) and its partner agencies covers Calhoun County, serves 100% of the geographic area and has 9 main access points including the HARA, street outreach, two emergency shelters, DV, Veterans, Community Action Agency, drop-in/day center and MDHHS.

2. CES uses a standardized assessment tool called the Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT), the CoC is actively exploring equitable assessment tools and will set an end date for use of the VISPDAT. CES serves individuals/families experiencing homelessness regardless of wha agency based on a “no wrong door” policy established by the CoC. Referrals from access point agencies to the HARA for assessment are done in 24 hrs. Non access point agencies use a written referral given to consumers along with direct connectivity between case managers at the referring agency to the CE case managers. CES policies also address individuals/families who are fleeing or attempting to flee violence and the CE partners closely with DV provider, SAFE Place. A priority of CES is to increase efficiency of crisis response and improve fairness/ease of access to resources, including mainstream resources. Central to CES is a collaborative crisis response system; agencies send individuals to the CE for assessment where staff have specialized training in crisis response/safety. Monthly Homeless Coalition public meetings and HMIS data quality review help to reinforce these standard assessment processes across the CES agencies.

3. All access point agencies and agencies participating in the CES are trained at minimum yearly on trauma informed practices.

4. CES assessment processes and CoC policies are updated regularly using feedback received from participating projects and households that participate in coordinated entry including the Homeless Coalition, an interagency group that meets monthly, workgroups, committees and boards This is accomplished through active interaction from Interagency Services Team (IST) workgroup meetings, public Homeless Coalition meetings, individual CES agency feedback surveys. Policies are reviewed and approved yearly by the Housing Solutions Board.

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	

	Describe in the field below how your CoC's coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and
4.	takes steps to reduce burdens on people seeking assistance.

(limit 2,500 characters)

- 1.Coordinated Entry System (CES) affirmatively markets housing and provides community engagement outreach, with a focus on those least likely to apply. This is achieved through 9 CES access points: housing assessment agency (CE), street outreach, 2 emergency shelters, DV, Veterans, Community Action, drop-in/day center, and MDHHS. Included are monthly public meetings, weekly street outreach, and 2 local Point- in-Time Counts – 1 in January and 1 in October, during a health fair targeted towards homeless/at-risk, where 500+ are served with basic needs supplies, preventive healthcare, connection to 40+ service providers, meals, and more. Supportive services outreach is conducted throughout the year. Referral partners include school districts, legal services, landlords, CMH, hospitals, and jails. All CES access points serve those experiencing homelessness without discrimination.
- 2.CES has adopted a “no wrong door” approach to ending homelessness and prioritizes individuals/families experiencing chronic homelessness, veterans, families with children, seniors, youth, and domestic violence survivors, regardless of the location or method by which they access CES. Agencies refer to CE for housing evaluation, including prescreen and detailed application. CE uses an assessment tool, providing objective scoring/prioritization.
- 3.Referrals from CES to CE are done within 24 hrs. A priority of CES is to increase efficiency of crisis response and improve fairness/ease of access to resources. CE completes intake, prioritizes assistance, and engages with housing providers based on vulnerability and severity of service needs to ensure that people who need assistance the most receive it in a timely manner, consistent with their preferences.
- 4.The CES endeavors to reduce burdens to clients as much as possible, including regular staff training on diversity, equity and inclusion. Examples: private interviews, detailed case notes which limits times a client must tell their story; CE maintains regular and emergency hours for access; Outreach agencies and community groups are equip with information to share with community.

1D-8b.	Coordinated Entry–Informing Program Participants about Their Rights and Remedies–Reporting Violations.	
	NOFO Section V.B.1.o.	

Describe in the field below how your CoC through its coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC’s geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

1. CoC affirmatively markets housing and services provided within 100% of CoC's geographic area and ensures it reaches all persons experiencing homelessness. This is accomplished through extensive Coordinated Entry System (CES) partnerships, CoC affirmative marketing action plan and CoC affirmative marketing/services policy to be disseminated to homeless participants through CES direct service providers. CES organizations proactively participate in 1-3 monthly workgroups to educate and address affirmative marketing: including Interagency Services Team (IST), CoC Equitable Results Team (CERT), and Landlord Roundtable. In 2020, CoC worked with a local chapter of consulting firm Truth Racial Healing and Transformation to design and implement an Affirmative Action plan, updated in 2023 and utilized across CoC to inform policy, programs and performance. In addition, CES agencies hold an annual countywide resource and health fair devoted to homeless and at-risk individuals/families. 70+ agencies have tables to educate on services, share resources, and provide free giveaways, food, medical tests, and vaccinations, all free of charge to all without discrimination.

2. At CoC CES agencies, each homeless participant/family is provided with a Non-Discrimination (Affirmative Action) Policy as well as a sign-off form that informs program participants of their rights, grievance procedures, and remedies available under federal, state, and local fair housing and civil rights laws. Once this form is signed by the homeless participant, it is added to their personal file. Agency representatives are required to explain rights so that they are easily understandable and provide appropriate accommodations with regard to language translation, font size and disability.

3. Within the Non-Discrimination Policy document, a grievance procedure is outlined with the full contact information of 3 countywide fair housing and civil rights advocacy agencies that may further assist the participant/family. CoC policy requires all CES representatives to assist homeless participants with any complaints that have impeded their fair housing choice or access to services, including guidance on grievance procedures. Complaints are deliberated at Housing Solution Board meetings where advocacy agencies may be present. In addition, a representative from the CoC jurisdiction that is responsible for certifying consistency with the consolidated plan is an active member of the Board.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/04/2023

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

(limit 2,500 characters)

1. The CoC uses data collected from people who interact with the Coordinated Entry System and CoC/ESG funded programs, HMIS data, program data, McKinney Vento data and Calhoun County Census data.

2. Each year, CoC creates and shares a CoC Racial Disparity Report. The most recent report was completed by Summit Pointe. They analyzed data from 2021-2023 to create a comprehensive racial disparity comparison report. The Lead was a direct service provider in trauma informed care and diversity, equity, and inclusion brought additional perspective to the data analysis. The CoC collected and

compared Calhoun County Census data (representing the geographic area for CoC) and HMIS data from past 2.5 years. Utilizing the resulting analysis, the CoC confirmed that there are significant racial disparities present in the population seeking homeless services across the county delivery system.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.
--

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	Yes
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

To track progress and measure outcomes the CoC utilizes the HMIS system, a quantitative data assessment tool uses a scoring system to identify racial/ethnic themes, patterns, anomalies, and strengths and weaknesses within data systems. CoC strives for transparency, accountability, and sustainability as part of the data assessment process to provide disaggregated data to assist with updating policies and procedures to create a more equitable environment to serve individuals and families experiencing homelessness. Qualitative assessments are handled by working very closely with clients and having a deeper understanding of personal situations and barriers. Case managers can get to know our clients, earn their trust to be able to gain a deeper understanding of individual situations. Interagency Services Team (IST) meets bi-monthly to maintain alignment and provide trainings to case managers across CoC. Consistent dialogue helps to identify individuals/families with high needs who are crossing sectors/agencies and allows us to be more effective at using our data to prioritize needs. CoC works to improve access to the Coordinated Entry (CE) in geographic areas of high BIPOC concentration, increasing equitable access across county. CoC is working to promote strategic resource sharing/accessibility and stakeholder partnership on identified racial disparities within service organizations.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and
2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1. The specific measures the CoC uses to track progress on eliminating disparities include the number of people experiencing homelessness by household type, the number of people experiencing sheltered vs unsheltered homelessness, successful placement in permanent housing by project type, the length of time homeless, and the number of episodes of homelessness/returns to homelessness.
2. The CoC plans to use the following tools to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance: direct feedback from unhouse community members, feedback gathered from agencies, HUD CoC Racial Equity Analysis tool, the Michigan HMIS Data Warehouse, and Stella P.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section V.B.1.q.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

(limit 2,500 characters)

Currently, individuals with lived experience actively participate in decision making roles on 4 of the 6 workgroups, including Interagency Service Team (IST), Veterans, Calhoun County Connect Homeless Health Fair (CCC),. IST and Veterans groups include housing and emergency shelter case managers with prior lived experience. CCC includes a currently homeless individual who has taken on a leadership role in marketing to the shelters and in collecting blankets for distribution at the fair. Outreach is done through social media, through partner agencies who have outreach, community relationships, word of mouth, and information that is shared on the website.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.
 Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	8	4
2.	Participate on CoC committees, subcommittees, or workgroups.	8	4
3.	Included in the development or revision of your CoC’s local competition rating factors.	6	1
4.	Included in the development or revision of your CoC’s coordinated entry process.	6	4

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The CoC Employment Resource Network (ERN) is a community partnership between local employment resource agencies and CoC member organizations, which aids in increasing employment and resource support opportunities as well as housing access for the homeless and chronically homeless in the Greater Battle Creek/Calhoun County area. ERN is primarily accessed by individuals with lived experience through the Coordinated Entry System (CES) with a “no wrong door” entry into the homeless delivery system. The ERN community has several programs that focus on matching employment to participant needs and goals that support the acquisition of work skills to meet those goals including resume building, understanding application processes, interview skills, employer expectations, professional communication, social skills, computer skills, and veteran-specific services. ERN participants may also be connected to clothing sources for any needed attire and footwear for job interviews and ongoing employment. SHARE Center (drop-in/day center) devotes a full-time Employment and Benefits Coach who works with clients one-on-one to identify employment opportunities with ERN agencies based on individual strengths, interests, and potential mental health triggers. She also assists clients in navigating systems and maximizing monthly income through cash (employment) and non-cash sources (SSI/SSDI, food stamps, and other resources), obtaining IDs/vital records necessary for employment, and partnering with ERN agencies for weekly employment leads. If clients have additional barriers to employment, MichiganWorks! works through their case representative services to make referrals to programs like CleanSlate (criminal backgrounds), LEAP (Learn Earn And Provide for non-custodial parents), Youth Opportunities Unlimited (youth), and others. In addition, several ERN agencies have programs leading to certification in many areas with scholarships available in many of those areas which include Woman’s Co-op, Goodwill Industries of Central Michigan’s Heartland, The Neighborhood Hubs, MichiganWorks!, CNA (Kellogg Community College Certified Nurse Assistant program), KAMA (Kellogg Advanced Manufacturing Assembly) through the Regional Manufacturing Technology Center (RMTC), and more. Together, ERN is committed to working closely with CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below:	
1.	how your CoC gathers feedback from people experiencing homelessness;
2.	how often your CoC gathers feedback from people experiencing homelessness;
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1. The CoC has active homeless representatives that contribute consistently to 4 workgroups monthly. CoC actively recruits those with lived experience to serve on workgroups, board and committees. The CoC conducts quarterly listening sessions at shelters or day drop-in to gather feedback and partner agencies have their own feedback/survey systems to ensure that homeless have input into systems.
2. CoC routinely gathers feedback from people experiencing homelessness and people receiving assistance through the CoC or ESG program on their experiences receiving assistance by CoC member organizations through various avenues like satisfaction surveys, service questionnaires, and direct one-on-one feedback. Quarterly, direct service agencies request feedback from all clients at any time during their services and upon exit. CoC conducts listening sessions with individuals and families with lived experience, related to programs with direct impact: racial equity policy/procedures and potential new permanent supportive housing developments. Every year feedback is gathered through the VA Standdown event where over 500 people attend, many of whom are unhoused community members.
3. CoC takes several steps to address challenges raised by people with lived experience of homelessness. Case managers and staff are encouraged to respectfully hear and manage challenges directly one on-one with individuals and families with lived experience wherever practical. Each direct service agency has detailed grievance policies and processes for all clients, staff, volunteers, and visitors. This includes written grievances, meetings with supervisors, meetings with agency leadership, and escalation to the Housing Solutions Board (CoC's governing body).
4. CoC Homeless Coalition (HC) conducts bi-monthly public meetings, which includes an opportunity for individuals with lived experience to collaborate with the greater CoC membership and general public. CoC staff is available for consultation and guidance anytime, related to CoC policies, Coordinated Entry System policies, CoC Written Service Standards, and state/federal regulations.
5. CoC also works closely with city, county, and state leadership to address concerns and challenges raised to them by individuals and families with lived experience to find workable solutions in partnership together. All grievances and challenges are treated seriously and quickly to resolve client concerns in a way that is helpful to all involved.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
	1. reforming zoning and land use policies to permit more housing development; and	
	2. reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1. The CoC, the City of Battle Creek and developers worked together encouraging use of the Planned Unit Residential Development option, which promotes clustering of housing and infrastructure and provides a density bonus for doing so. The City is still reviewing the future land use map to see if properties near the center of the City should be upzoned to allow more density and flexibility. This could result in a rezoning that will affect a current mixed use (with some affordable rental housing) proposal for the Kmart site that was recently abandoned. City is proposing to upzone the old hospital property, where affordable housing for seniors residential project was created, to allow them greater flexibility and relief from height restrictions so that they do not have issues with their lender or insurance company. Calhoun County Land Bank Authority (CCLBA) worked with the socio-economically disadvantaged City of Albion to update its zoning ordinance to increase densities in neighborhoods to allow for higher density homes. This work included an overhaul of zoning setbacks, lot coverage, and other components that better reflected the current built environment and allowed for more options in the city's core area. Albion rezoned its main corridors as mixed use to encourage pedestrian friendly development that combined housing and neighborhood commercial uses. CCLBA is working with the Home Builders Association of Southwest Michigan and the Michigan Municipal League (MML) to create housing design options that would be available to developers for CCLBA lots. MML released designs for duplex/fourplex units that are available for communities to use at no cost and can be streamlined by becoming pre-approved at the local level through the building and code review process.

2. The CoC worked with the CCLBA who has been aggressive in seeking grant dollars to assist with removing pre-development hurdles on sites it owns such as clearing environmental hurdles, title issues, and other site characteristics. Funding from W. K. Kellogg Foundation (WKKF) helped to create a land re-use strategy in the economically disadvantaged Washington Heights Neighborhood, guided by a 17 member Resident led advisory Committee. They advise where future infill housing will occur and set goals to increase both property and home ownership. WKKF awarded money to clear titles and sites to ensure those burdens did not fall on purchaser/developer.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC’s Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC’s local competition.	08/27/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC’s local competition.	08/27/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below. NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	
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You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
 Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	200
2.	How many renewal projects did your CoC submit?	6
3.	What renewal project type did most applicants use?	Tie

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process. NOFO Section V.B.2.d.	
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Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

1. As part of the rating and ranking process, CoC collected and analyzed performance data regarding each project through an agency independent audit, Housing Inventory Count project numbers (including new beds), HMIS data and data quality, and each project’s HUD Annual Performance Report. 2. For permanent housing projects, CoC analyzed data regarding time to housing through the PSH case manager’s client waiting list, HMIS data, shelter number and length of stay, and Interagency Services Team and Veterans workgroups input. 3) The Housing Solutions Board (HSB) is the governing body for our CoC and was responsible for creating the rating and ranking tools used to evaluate and prioritize the project applications put forward to our CoC. The most severe need in our community continues to be non-barrier PSH, RRH, and Family case management to serve our most vulnerable subpopulations: chronic homelessness, low/no income, domestic violence, families, and mental health/substance use. The rating/ranking tool included 49 questions that covered topics from system performance, to equity, to highest community needs. Specific questions measuring severity of need and high vulnerability included: Service delivery to special populations (DV, Chronic Homeless, Veterans, Youth, LGBTQ, Disability, Families with children), Housing First approach, Permanent Supportive Housing (chronic homeless), Rapid Rehousing (special populations), and Racial Equity. 4) PSH (chronic homelessness, severe mental illness and/or disability), RRH (DV survivors), Coordinated Entry (families), and TH (substance use disorder).

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
NOFO Section V.B.2.e.		
Describe in the field below:		
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.	

(limit 2,500 characters)

1. The CoC incorporated the perspectives of those overrepresented in the unhoused population into the CoC priorities on the local application through information obtained through direct feedback from unhoused community, insights from outreach specialists and community groups, partners and those members of the Housing Solutions Board (HSB) CoC Governing body and the Homeless Coalition (HC) an interagency network of orgs/groups/agencies that meet bi-monthly in a public format.
2. The Review Committee, assesses, scores, and makes funding recommendations to the HSB. There is representation from underrepresented individuals and families. They have decision making authority.
3. Project applicants were specifically asked a serious of questions about racial equity which allowed the review committee to assess their efforts to identify and address barriers to participation and unequal outcomes among persons with race and ethnicities which are overrepresented in our local homelessness system. This included a specific question considering programmatic changes that have been identified to reduce the barriers to participation and positive outcomes affective Black Indigenous People of Color (BIPOC) and the steps your organization is taking or has taken to eliminate identified barriers. Furthermore, applicants were asked to describe their outreach efforts specifically targeting individuals with marginalized identities, including individuals who identify as BIPOC.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	

Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1. The CoC is governed by a Housing Solutions Board (HSB). Funding Policy and Procedures are part of the HSB Policy Handbook, which outlines policy for agencies receiving HUD/MSHDA funding. Policies include reallocation of funds and are reviewed by HSB annually via a Policy Committee. Reallocation process begins when applicants are invited to apply for funds once the CoC Program Competition NOFO is released. This involves an attestation of project performance by the project recipients and initial review by HSB evaluators, in accordance with the HSB Funding Policy. HSB considers existing projects that make up the Annual Renewal Demand and slates them for review along with any new projects that are received through the public Local Application Form (LAF) process, approved by the HSB. Submitted projects are then evaluated using the rating and ranking tool/rubric developed by the HSB, which is based on performance, community needs and HUD priorities and goals. Low ARD projects are flagged for potential reallocation.
2. The CoC did not identify any low performing or less needed projects through the process described in element 1 of this question during our CoC's local competition this year.
3. The CoC did not reallocate any low performing or less needed projects during its local competition this year.
- 4.N/A

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	Yes
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	09/19/2024
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	10/28/2024
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1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC’s website or partner’s website.	10/28/2024
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Wellsky Community Services
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Statewide
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	05/10/2024
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2A-4.	Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:	
	1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and	
	2. state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.	

(limit 2,500 characters)

1.S.A.F.E. Place (SP) serves survivors of domestic violence and sex trafficking for all of Calhoun County. As with all DV agencies, SP does not utilize HMIS, but instead utilizes a comparable database that is custom-designed for the special data needs of DV agencies called EmpowerDB. The CoC reviews aggregate data reports from EmpowerDB semi-annually to understand the comprehensive services and housing referrals that SAFE Place is providing to survivors and their families. Common service metrics include numbers of survivors and family members served, number of crisis calls, lengths of stay, types and amounts of services offered, recidivism, and types and amounts of referrals to other agencies (including PSH or RRH). These metrics highlight reach, reputation, timeliness and use of programs. EmpowerDB also identifies unmet needs and gaps in service for ongoing program assessment and continuous improvement. Common gap metrics include lack of emergency shelter capacity, caller not DV, or caller is Offender. These multiple data reports are used by the CoC and shared with all boards, committees, and workgroups. The CoC and other service organizations to assess the scope of community needs, priorities, available resources, and gaps related to intimate partner domestic violence. For the past several years, SAFE Place has been at the forefront of state-wide efforts for HMIS compliance databases, participating in statewide-discussions and reviews of HMIS compliance with other victim service providers. They have worked closely with the CoC and HMIS lead to ensure compliance and obtained a letter of support for their HMIS compliant database from the CoC in 2023. EmpowerDB is also recommended by the NNEDV for VAWA and HUD Compliance

2. DV housing and service providers in the CoC use a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards. EmpowerDB is also recommended by the NNEDV for VAWA and HUD Compliance

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	220	0	220	100.00%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	47	0	47	100.00%
4. Rapid Re-Housing (RRH) beds	29	0	29	100.00%
5. Permanent Supportive Housing (PSH) beds	182	0	15	8.24%
6. Other Permanent Housing (OPH) beds	0	0	0	0.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	
	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:	
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and	
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.	

(limit 2,500 characters)

1. The year-round HMIS bed coverage rate for Permanent Supportive Housing is 8.24% because PSH beds include VASH vouchers which are included in the HIC count but not required to be entered into the HMIS data reporting system. Therefore, this number does not accurately reflect the number of CoC funded PSH units available in our county. We have a total of 15 year-round grant funded PSH units in our county that are operated by Summit Pointe - Community Mental Health Authority. We do not have Safe Haven beds in our county. We have 5 OPH beds which are MSHDA Emergency Housing Vouchers (EHV). Like the VASH vouchers, these are included in the HIC count but they are not required to be entered into the HMIS data reporting system.
2. Again, due to the fact that the report includes VASH vouchers this number is inaccurate and does not reflect that we are at 100% PSH bed coverage.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/31/2024
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	05/10/2024
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2B-3.	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

Describe in the field below how your CoC:

- | | |
|----|---|
| 1. | engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process; |
| 2. | worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and |
| 3. | included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count. |

(limit 2,500 characters)

1.CoC, HMIS System Administrator, and Coordinated Entry (CE) engaged the following primary stakeholders that serve homeless youth and unaccompanied minors in the PIT Count planning process: Calhoun Intermediate School District (CISD), The Haven of Rest (street outreach), Battle Creek Shelter, SHARE Center, Catholic Charities Ark of Kalamazoo (Ark), Kalamazoo Community Mental Health (PATH program), and Summit Pointe (Calhoun County Community Mental Health). PIT Count was a monthly topic of Homeless Coalition meetings and Interagency Services Team (IST) meetings during the planning and execution phases of the 2024 PIT Count. CE recruited enumerators from the stakeholder agencies, prioritizing those with lived experience and direct service through street outreach.

2.CE determined, with stakeholder input, locations where unsheltered homeless typically stay and collaborated to develop plans to reach out directly. During planning meetings, stakeholders identified locations where youth and unaccompanied minors were most frequently accessed, including: CISD (through their McKinney-Vent homeless liaisons), libraries, Trinity Youth Center, and the Ark youth shelter (who provides our county with shelter, transportation and supportive services). The CISD McKinney-Vento representative is a member of the Housing Solutions Board and the Homeless Coalition, providing consultation and guidance throughout the PIT Count process. CE partnered with stakeholders to identify locations and provide public meals to complete enumeration activities. CE provided training to stakeholder agencies, and multiple volunteers provided bags with basic needs supplies, food, and blankets to be distributed to those experiencing unsheltered homelessness. CE worked closely with CoC to advertise the 2024 PIT Count through flyers, signs, listserv, and monthly meetings.

3.The 2024 PIT Count had youth representation through the stakeholder agencies listed above, which includes regular input and feedback from youth aged 18-24 within their individual agencies. Two previously homeless individuals and one currently homeless individual participated in the PIT Count. No homeless youth volunteered to participate as an enumerator on the night of the 2024 PIT Count.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

	In the field below:	
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;	
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;	
3.	describe whether your CoC’s PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs’ geographic; and	
4.	describe how the changes affected your CoC’s PIT count results; or	
5.	state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2024.	

(limit 2,500 characters)

1. The CoC made no changes to the sheltered PIT count implementation including methodology or data quality changes between 2023 and 2024.
2. The CoC made no changes to the unsheltered PIT count implementation including methodology or data quality changes between 2023 and 2024.
3. The CoCs PIT count was not affected by people displaced either from a natural disaster or seeking short term shelter or housing assistance who recently arrived in our CoCs geographic region.
4. n/a
5. n/a

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. The process our CoC has developed to identify risk factors for first-time homelessness includes intake assessment, ongoing HMIS data analysis, input from community organizations and primary service providers, and research published by other CoCs. The Housing Solutions Board (HSB), the governing body for our CoC, considers all of these sources when setting strategy and prioritizing identified risk factors each year. Additional processes that the CoC has identified include community and local government input, cross-system collaboration between Coordinated Entry System access points, feedback from previously homeless individuals as well as input from the Street Outreach Team. Maintaining a “No Wrong Door” access policy is in place across the CoC to support organizations serving individuals and families at risk of homelessness.

2. Our CoC’s prioritized strategies to prevent first-time homelessness include focused efforts on developing affordable housing options through partnerships with the Battle Creek and Albion Housing Commissions, Volunteers of America veterans’ programming, Rental Housing Roundtable, City Planning partnerships and Neighborhoods Inc (CE); increasing eviction diversion programs through increased collaboration and mediation programs, including Legal Services of South Central Michigan, Southeastern Dispute Resolution Services, and property managers; and assisting high-risk subpopulations with wrap-around supportive services by Calhoun ISD (youth/students), VA Med Center (veterans), SAFE Place (domestic violence), Summit Pointe -CMH (behavioral health and substance use), and Michigan Works! (post-incarceration).

3. The staff that moved from Summit Pointe to United Way of South Central Michigan in March 2024 along with the Housing Solutions Board, responsible for overseeing the CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC’s Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoC’s geographic area?	No

2C-2.	Reducing Length of Time Homeless—CoC’s Strategy.	
	NOFO Section V.B.5.c.	

In the field below:	
1.	describe your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. CoC’s strategy to reduce length of time of homelessness is to continue developing partnerships with area housing options, through comprehensive case management services (CMS), Day Shelter and drop in, Street Outreach and community members with lived experience. With more options and access to services, we develop greater resources to support the unhoused community. CMS allow homeless/formerly homeless to learn strategies for successful independent living. CMS perform frequent checks to assure individuals understand pathways to housing or are maintaining housing to decrease the incidence of recidivism. Through supportive services, CoC is following proactive measures to keep someone in housing rather than being reactive to someone being homeless. By meeting individuals at their convenience of day/time/location, we are reaching them without adding additional hardship. We provide support to obtain necessary documentation, i.e. birth certificates, proof of homelessness, etc. without adding stressors to individuals who are already having difficulty navigating the system due to limited resources (car, gas money, etc.).

2. CoC works with many agency partners, Interagency Service Team (IST), who assist the homeless population. Through IST, CoC can make informed decisions regarding lengths of homelessness, helping not only those who have experienced long waits, but also identify those with increased severity of needs. IST also helps identify how many customers have duplicated efforts with community partners, and gives us a better opportunity to assess the needs of each individual/family. We track the duration from time of request to services provided. We prioritize the needs/resources individuals may be eligible in receiving and look to find creative strategies. If someone requires resources that may not be available, we will help to find resources for which they qualify.

3. Haven of Rest (emergency shelter), Battle Creek Shelter (emergency shelter), SHARE Center (drop-in day center), Summit Pointe (CMH), Neighborhoods Inc (CE). IST and the CoC staff (CoC Director and HMIS Administrator which transitioned from Summit Pointe to United Way of South Central Michigan in March 2024 are responsible for overseeing CoC strategy to reduce length of time of homelessness along with oversight from the Housing Solutions Board (governing body).

2C-3.	Successful Permanent Housing Placement or Retention –CoC’s Strategy.	
	NOFO Section V.B.5.d.	

In the field below:

1.	describe your CoC’s strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC’s strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1. Increasing the rate at which individuals/families in emergency shelter, transitional housing (TH) and rapid rehousing (RRH) exit to permanent housing (PH) is a key aspect of Coordinated Entry System (CES). Emergency shelter (Haven) increased case management for Men’s Life Recovery (TH) program. Neighborhoods Inc (CE) has increased state funds for RRH to PH locations. SAFE Place (DV) has increased funds and staffing for TH/RRH to PH locations. This increase in short-term services and staffing strategy has allowed for increases in service improvement in rate of exit to PH. In addition, landlords are engaged quarterly at education/roundtable events to increase PH solutions. Homeless or those at immediate risk are guided through CES intake using a “No Wrong Door” policy. CES agencies make referrals to CE within 1 day, with a goal of 7 days for intake. CE case managers and navigators are assigned to all cases and work closely with individuals/families, utilizing VI-SPDAT tool for prioritization and identification of factors contributing to homelessness. Factors help focus on unique areas with each household to move towards accessing and maintaining PH, including referrals to wraparound services. Time is spent connecting consumers with community resources, skill building and removing barriers. Consumers are encouraged to be proactive with needs alongside case management. CE also engages consumers with case management services for 90 days post assistance.

2. Consumers for permanent supportive housing (PSH) are identified by CES partners and by CE intake for eligibility. Candidates are referred to the PSH program at CMH for housing. A priority list is created and maintained by CMH based on Housing Solutions Board Policy for PSH Priority. CMH Case managers perform intensive wraparound case management services to assist customers in PSH projects to maintain housing. Case managers are required to contact residents at least monthly based on need. Consumers are encouraged to be proactive with their case managers. Exiting to PH is the goal of permanent supportive housing (PSH) at Summit Pointe (CMH).

3. The Housing Solutions Board has oversight and the CoC staff that was housed at Summit Pointe until the CoC was transferred to United Way of South Central Michigan in March 2024 is responsible for overseeing the CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time.

2C-4.	Reducing Returns to Homelessness—CoC’s Strategy.	
	NOFO Section V.B.5.e.	

In the field below:	
1.	describe your CoC’s strategy to identify individuals and families who return to homelessness;
2.	describe your CoC’s strategy to reduce the rate that individuals and families return to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. The CoC uses a strategy of monitoring a combination of HMIS (or comparable DV database) number identifiers, day shelter/drop-in observations, weekly street outreach, individualized case management, and referrals across Coordinated Entry System (CES) access points to identify individuals and/or families that return to homelessness or face immediate risk of returning to homelessness. Through monthly Interagency Service Team (IST) case management meetings, Street Outreach, and Veteran Resource case management meetings, client cases are identified and reviewed for individuals and/or families who have returned or are at immediate risk to return to homelessness, including any disclosed causal factor(s) for recidivism.

2. The factors most often referenced with return to homelessness include substance use disorder (SUD) and/or co-occurring mental health issues, nonpayment of rent due to increased housing and household costs, loss of employment, or physical health issues. The CoC has specific, active and effective programs to address SUD and mental health issues within partner agencies, and has invested in additional Recovery Coaches and Case Management staff available at the shelter level specifically to reduce persons and families returning to homelessness due to those factors. Because of higher-than-average SUD cases identified as a cause to recidivism, The Haven of Rest and Battle Creek Shelter (emergency shelters), NIBC (CE) and Summit Pointe (CMH) provide mental health solutions, case management and SUD programs to reduce the rate individuals return to homelessness. In addition, SHARE Center (a day center CE access point) has hired a Family Housing Case Manager and an Employment and Benefits Coach. The CE has partnered with MichiganWorks! and Goodwill Industries to navigate employment opportunities. The CE has also partnered with Legal Services of South Central Michigan and landlords/property managers to help negotiate affordable rents for individuals and families facing eviction as homelessness prevention or rapid rehousing. In addition, CES community partners are engaged for basic needs services (food, transportation, etc).

3. The Housing Solutions Board, IST, and the CoC staff CoC, is responsible for overseeing the strategy and for the CoC. The CoC staff which was moved from Summit Pointe to United Way of South Central Michigan in March 2024.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	

In the field below:	
1.	describe your CoC's strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

1. CoC's strategy to increase employment cash income includes removing barriers to employment (eg housing, transportation, State ID) and providing consistent access to resources and professional guidance in a central location. At the SHARE Center (drop-in/day center) we have instituted regular office hours with a full-time Employment and Benefits Coach that specializes in employment access and barrier removal. Up to 10 bus passes are provided for employment for any homeless person who gains employment. SHARE Center also employs a Family Housing Case Manager and partners with Coordinated Entry (CE) to navigate housing processes.

2. The CoC Employment Resource Network (ERN) partners with the Interagency Service Team (IST) and helps increase employment by helping them access, attain and retain employment. ERN members include CoC, Goodwill, MiWorks!, Woman's Co-Op, MDHHS, Kellogg Community College and VA, among others. ERN designed a strategy to work together, meet regularly to update materials for homeless, provide regular trainings to CoC partners and support case management at IST monthly meetings. The CoC CE partners also participate in bi-weekly, countywide MiWorks! partner meetings and listserv/email communications to maintain immediate access to employment opportunities and case management needs across the county network. The IST works within and across the CoC's agencies to address employment income needs, options and opportunities. Housing case managers network with private employment agencies for training/resources and all CoC funded agencies have internal processes/programs to assist individuals and families increase their income. The CoC's program is assisted by local employment agencies as well as government and private foundations with support and MOU-documented cooperative work. This program also has multiple contacts with area private employment agencies and networks extensively to place persons into employment. CoC is partnered with the CMH which has a focus of employment for persons with disabilities. Their Supported Employment department works with many local employers to place individuals into part time and full-time positions.

3. The CoC staff, which moved from Summit Pointe to United Way of South Central Michigan in March 2024, the IST, and the Housing Solutions Board oversees this strategy and ensures compliance with the CoC's overall plan to end homelessness.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. Increasing non-employment cash income is an important part of getting homeless individuals the assistance they need to gain self-sufficiency. The primary strategy to access non-employment cash income is to dedicate a resource to focus on non-employment benefits and to train multiple staff at Coordinated Entry (CE) access points across the CoC. SHARE Center (drop-in/day center) has employed an Employment and Benefits Coach to directly support consumers seeking non-cash benefits. In addition, the CoC has SOAR certified staff at Summit Pointe Community Mental Health Authority (CMH), MDHHS PATH Program, SHARE Center and Kalamazoo CMH. Neighborhoods Inc (HARA) is in the process of obtaining SOAR certification. SOAR certified staff work closely with those experiencing homelessness to assess eligibility and to connect them to non-employment cash income and non-cash benefits through MDHHS and the VA and to remove barriers which include getting birth certificates and State ID at no cost to the consumer. Our SOAR certified staff also participate weekly in street outreach and assist individuals in getting needed social services as well. Through IST (Interagency Service Team) meetings, case managers collaborate with multiple agencies where frontline staff are SOAR certified and able to troubleshoot any barriers to getting an individual/family on cash assistance and/or other benefits services. An active IST partner is MDHHS which provides case management with a direct link to benefits for participants. These collaborations are an integral part of the support provided to customers served through this avenue. By continuing to increase awareness of opportunities throughout the community, increased efforts have been established to meet non-employment benefit resources for customers served. Customers who meet eligibility requirements for non-cash assistance will allow individuals to have more opportunities to stay in their own housing sources.

3. The CoC staff which moved from Summit Pointe to United Way of South Central Michigan in March 2024, The Housing Solutions Board, CoC governing body SHARE Center (drop-in/day center) Neighborhoods Inc. (HARA) are the organizations responsible for overseeing the CoC strategy to increase non-employment cash income and non-cash benefits.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
--	--	----

3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
--	--	-----

3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
PSH 3 FY2024	PH-PSH	5	Healthcare

3A-3. List of Projects.

1. What is the name of the new project? PSH 3 FY2024

2. Enter the Unique Entity Identifier (UEI): NGH3L7854YD8

3. Select the new project type: PH-PSH

**4. Enter the rank number of the project on your
CoC's Priority Listing:** 5

5. Select the type of leverage: Healthcare

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

- 1. n/a
- 2. n/a

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

1. n/a
2. n/a

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	No
Applicant Name		
This list contains no items		

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Lived Experience Support Letter

Attachment Details

Document Description: Housing First Evaluation

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Scored forms for one project

Attachment Details

Document Description: Notification of projects rejected or reduced

Attachment Details

Document Description: Notification of projects accepted

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: HUD Homeless Data Exchange (HDX)
Competition Report

Attachment Details

Document Description:

Attachment Details

Document Description: Healthcare Formal Agreements

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/12/2024
1B. Inclusive Structure	10/28/2024
1C. Coordination and Engagement	10/28/2024
1D. Coordination and Engagement Cont'd	10/28/2024
1E. Project Review/Ranking	10/28/2024
2A. HMIS Implementation	10/28/2024
2B. Point-in-Time (PIT) Count	10/24/2024
2C. System Performance	10/28/2024
3A. Coordination with Housing and Healthcare	10/28/2024
3B. Rehabilitation/New Construction Costs	10/28/2024
3C. Serving Homeless Under Other Federal Statutes	10/28/2024

4A. DV Bonus Project Applicants	10/28/2024
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required